# Program Narrative

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I. EXECUTIVE SUMMARY

The Bureau of Justice Assistance (BJA) requires applicants for the FY 2020 Edward Byrne Memorial Justice Assistance Grant (JAG) Program to submit a program narrative that identifies the state’s strategy/funding priorities and provide descriptions of the sub-grant process, the programs to be funded, the state’s strategic planning process, any additional coordination efforts, and to identify how performance measure data will be collected and reported.

The JAG Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system from multijurisdictional drug task forces to courts, corrections, treatment, and justice information sharing initiatives. JAG funded projects may address crime through the provision of services to individuals and/or communities and by improving the effectiveness and efficiency of criminal justice systems, processes, and procedures. The JAG Program allows states and local jurisdictions to support a broad range of activities to prevent and control crime based on their own local needs and conditions and it provides agencies with the flexibility to prioritize and place justice funds where they are most needed.

The multi-year strategic plan covering FY 2019 – FY 2023 is being submitted with this application.
II. INTRODUCTION

STATE ADMINISTERING AGENCY (SAA)

The Governor of the State of Hawaii has designated the Department of the Attorney General as the state administering agency (SAA) to apply for and administer the Edward Byrne Memorial Justice Assistance Grant (JAG) Program. Specifically, the SAA is responsible for the following:

- Coordination of JAG funds among state and local justice initiatives and ensuring that the pass-through requirement is met;
- Preparation and submission of the state JAG application;
- Administration of JAG funds including establishing funding priorities, distributing funds, monitoring subrecipients’ compliance with all JAG special conditions and provisions, and providing ongoing assistance to subrecipients;
- Ensuring an inclusive planning process, including consultation with other criminal justice stakeholders;
- Submitting financial reports, programmatic reports, performance measure data, and subgrant information; and
- Ensuring any court disposition or other records generated by JAG funded programs are made available to state repositories if they are relevant to NICS determinations.

The Attorney General is the chief legal officer and chief law enforcement officer of the State of Hawaii. The Attorney General, appointed by the Governor, employs
numerous attorneys and professional and support personnel to help carry out the responsibilities of the department. These include the following:

- Representing the state in civil and criminal cases when the state is a party;
- Investigating violations of state laws and initiating civil and criminal actions to enforce the laws or prosecute persons who violate them;
- Preparing legal opinions for the Governor, the Legislature, and the heads of state departments;
- Advising state officials on legal matters; and
- Defending and representing state officials and employees when they are sued for actions they have taken in connection with their state positions.

Within the department, primary responsibility for overseeing and administering federal crime grants falls with the Crime Prevention and Justice Assistance Division (CPJAD), Grants and Planning Branch. This division serves as the primary unit providing the Attorney General with critical information and resources needed to address crime and crime prevention within the state.

Specifically, the Grants and Planning Branch of CPJAD identifies, applies for, and administers a number of Federal grants (the Edward Byrne Memorial Justice Assistance Grant, Violence Against Women Act Grants, the Victims of Crime Act Victim Assistance grant, Paul Coverdell, Residential Substance Abuse Treatment Grant, and others). The branch also administers the state Career Criminal Prosecution grant, the Victim Witness Assistance Grant, and the grant for the master contract for statewide sex assault services.
The mission of the branch includes the following:

- To coordinate statewide criminal justice planning efforts and programs;
- To serve as a clearinghouse for information on financial and other resources that assist in improving the criminal justice system; and
- To seek and administer federal and state grants.

The Governor’s Committee on Crime (GCOC) is the advisory committee to the Attorney General for the JAG Program. The GCOC advises the Attorney General on crime related issues including identifying/selecting priority areas for JAG funds, setting administrative rules, and recommending awards. The Committee is composed of key members from various state and local criminal justice agencies throughout Hawaii.

Membership consists of: the Attorney General, two of four Prosecuting Attorneys, two of four Chiefs of Police, the State Public Defender, the Director of Public Safety, the Director of the Department of Health, the Department of Education’s Superintendent, the Administrative Director of the Courts (the Judiciary), a Circuit Court Judge, the Hawaii Paroling Authority Chairperson, and the U.S. Attorney for the District of Hawaii (Ex-Officio). Several members of the GCOC are also the Local JAG recipients, and they provide updates on the use of their respective funding as part of the GCOC meetings.

III. NARRATIVE

A. DESCRIPTION OF THE ISSUE

State’s Strategy/Funding Priorities

The Grants and Planning Branch multi-year strategy identifies funding priorities based on the needs of the criminal justice programs throughout the state.

The State of Hawaii identified five (5) State Priority Areas that were incorporated into the current multi-year strategic plan.
The seven Federal Purpose Areas include:

- Law enforcement programs
- Prosecution and court programs
- Corrections and community corrections programs
- Drug treatment and enforcement programs
- Planning, evaluation, and technology improvement programs
- Prevention and Education
- Mental health programs and related law enforcement and corrections programs

The five State Priority Areas include:

- Drugs
- Violent Crimes
- Recidivism/Reentry
- Forensic Science
- Behavior Health

The 5-year strategic plan identifies the State Priority Areas and outlines the funding strategy for the FY 2019 JAG applications. Applications that are funded with FY 2019 JAG will need to identify one of the Federal Purpose Areas and at least one of the State Priority Areas. To further target and maximize JAG funding under the State Priority Area of Drugs, initiatives were identified to focus funding for this priority area to include enforcement, prevention and education, and training. Funding incentives will be provided during the review process to encourage applicants to incorporate evidence-based programs/best practices, multi-agency collaboration, and
the criminal justice intersect to address homelessness. JAG funds continue to support
the Statewide Multi-jurisdictional Drug Task Force (SMDTF) enforcement efforts by
directing up to 30% of the overall JAG funding toward their efforts to disrupt the
flow of drugs and apprehend mid to high level distributors importing and distributing
illegal narcotics within the State. Project identifiers that will be associated with the
proposed project activities include: corrections, forensic science, drugs, education,
jail information sharing, mental health, prosecution, task forces, and reentry.

**Sub Award Process and Timeline**

The Grants and Planning Branch has a well-developed process to
administer, solicit, award, and disburse JAG funds to sub-recipients. This sub award
process, guided by the GCOC is competitive and involves a multi-agency review
approach. The sub award process is detailed below:

*Application for Grant:* After the federal award is received, the Grants and
Planning Branch announces the availability of JAG funds and invites eligible
state and local agencies to apply for funds through a competitive process. An
application deadline is established, and an application kit with instructions is
made available to interested parties. The Department of the Attorney General
requires applicant agencies to provide information regarding other local or
federal funding that is being sought to finance the project. This information
allows the SAA to better coordinate use of the JAG grant. The SAA continues
to initiate efforts to foster and encourage greater coordination among all of the
subgrantees receiving federal funding assistance.
**Review Process:** Once applications are received, the applications then undergo a rigorous three (3) tier selection/review process that evaluates and scores each application. The review process includes:

1) **Peer Review Panel (multi-agency review panel)**
   - Applications received are divided among multiple review panels consisting of a Branch Planning Specialist and knowledgeable personnel from other criminal justice agencies.
   - The review panel reviews, evaluates, discusses, and scores its respective applications.

2) **Branch Review**
   - The Grants and Planning Branch conducts an internal review of all applications, considering the scoring and issues raised by the review panel. The Grants and Planning Branch also considers other information that is relevant to the application and the amount of funding that is available.
   - A recommendation for applications to fund is made to the GCOC.
   - An appeal process is also in place. The Attorney General may allow an agency to appeal a funding recommendation.

3) **GCOC Review**
   - All applicants that are listed for preliminary recommendation for funding and those applications on the
appeals list are asked to attend the GCOC meeting and do a 5 minute presentation on their project.

- The GCOC members vote on the projects to be funded at the GCOC meeting after all presentations are completed.

**Awards and Project Implementation:** After the GCOC meeting and final decision from the Attorney General, awards are made to grant recipients and project implementation may commence.

**Timeline:**

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<tr>
<th>Task</th>
<th>Due Date</th>
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<tbody>
<tr>
<td>1. Receipt of Federal Award</td>
<td>October 2020</td>
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<tr>
<td>2. Application for Grant Announcement sent to eligible State and Units of Local Government Agencies</td>
<td>May 2021</td>
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<td>3. Application Deadline</td>
<td>June 2021</td>
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<td>4. Mail Applications to Peer Reviewers</td>
<td>July 2021</td>
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<td>5. Peer Panels Review of Grant Applications</td>
<td>July 2021</td>
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<td>7. Funding Recommendations sent to the Attorney General for Review</td>
<td>August 2021</td>
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<tr>
<td>8. Funding Recommendations are mailed to the GCOC</td>
<td>August 2021</td>
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<td>9. Appeals due</td>
<td>August 2021</td>
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<tr>
<td>10. GCOC Meeting – Meeting to hear 5 minute presentations on all recommended and appealed projects. The Attorney General makes final funding decision</td>
<td>September 2021</td>
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<td>11. Award Letters Mailed to Grant Recipients</td>
<td>September 2021</td>
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<td>12. Project Start Date</td>
<td>January 1, 2022</td>
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Description of Programs

The projects to be funded will need to fall within at least one of the Federal Program Areas and at least one of the State Priority Areas previously described. In the past, JAG funds have supported a multitude of projects that prevented and/or reduced crime and violence throughout the State of Hawaii. These projects included:

- Substance Abuse Treatment
- Alternatives to Incarceration
- Mental Health Treatment/Case Management
- Sex Offender Management and Treatment
- Elder Abuse
- Homicides
- Cyber Crimes
- Property Crimes
- Organized Crime/Narcotics
- Drug Task Force
- Community Prosecution
- Criminal Justice Record Improvement

B. PROJECT DESIGN AND IMPLEMENTATION

The Department’s Creating a Safer Community, Edward Byrne Memorial Justice Assistance Grant Program Strategic Plan, Calendar Year 2019 – 2023, is submitted as part of the application package. The plan describes the state's process for engaging stakeholders that includes local communities from across the justice continuum and how that input informs priorities. The plan identify the stakeholders who are
participating in the strategic planning process, the gaps in the state's needed resources for criminal justice purposes, plans to improve the administration of the criminal justice system, and how JAG funds will be coordinated with state and related justice funds.

C. CAPABILITIES AND COMPETENCIES

A key mission of the Grants and Planning Branch is to coordinate statewide criminal justice planning efforts and programs. A primary focus has been administering federal grants to improve the criminal justice system. Hawaii’s Statistical Analysis Center (SAC) and the State Administering Agency (SAA) for JAG funds are housed in the same division in the Department of the Attorney General and are therefore able to share information and discuss common issues. The Branch is also a major resource for criminal justice and non-profit victim service agencies and helps to facilitate, support, and coordinate multi-disciplinary and multi-jurisdictional planning efforts. In some cases, agencies have requested Branch staff to lead or participate in these planning and coordination efforts; in other cases, the Branch has been a catalyst to initiate these efforts.

Presented below are relevant Branch planning and coordination efforts. A notation is made if other Department of Justice grants, besides JAG, impact these efforts.

- **Interagency Council on Intermediate Sanctions (ICIS).** Branch staff participates in the ICIS effort by providing assistance as requested. The ICIS effort is an evidence-based effort of the courts, prisons, and parole agencies. The CPJAD involvement is to collect and analyze data to assess recidivism outcomes. In the past a Byrne/JAG grant supported the effort.

- **Correctional Program Checklist (CPC).** In an effort to improve the service and treatment response to reduce offender recidivism, ICIS has adopted the CPC to measure program integrity and quality. Branch staff members facilitate the CPC
Coordinating Committee. The committee is responsible for developing the processes for coordinating/assigning review teams, scheduling assessments, reviewing reports and responses, providing technical assistance to programs, and developing policies and procedures for program assessment. CPC members include representatives from the Departments of Public Safety, Health, and Human Services, the Judiciary, and the Hawaii Paroling Authority. The CPC is being used to assess adult substance abuse, domestic violence, and sex offender treatment programs to ensure that evidence based practices are used and that a sound agency organization exists.

- **Statewide Forensic Sciences Laboratory Services.** The Branch facilitates quarterly statewide forensic science meetings for Hawaii forensic science personnel. The meetings serve as a forum to exchange information, discuss efforts to share limited resources, update strategic planning, and to encourage improved communication, coordination, and collaboration amongst agencies. The four police departments, the Honolulu Medical Examiner’s Office, the Department of Public Safety’s (PSD) Narcotics Enforcement Division, and the Criminal Justice and Investigations Divisions (AG) participate in the meetings; in addition to local Universities, the FBI and military forensic science units.

- **Sex Assault.** The Branch is involved in numerous sex assault efforts. Since 2006, the Legislature placed funding for sex assault victims in the Department of the Attorney General. The Branch administers the master contract for sex assault services with the Sex Abuse Treatment Center (SATC), which contracts with the sex assault crisis centers throughout the state. The Sex Abuse Treatment Center (SATC) coordinates sex assault services statewide and strives to ensure that a sexual assault victim will receive a complete package of quality services regardless of the county in which the victimization occurred.
• **Victim Witness Coordinators (VWC).** Branch staff convenes the quarterly VWC meetings. The meetings enable federal, state, and county criminal justice personnel to network and discuss victim services and issues. Participating agencies include the four county VW programs, the Crime Victim Compensation Commission (CVCC), the U.S. Attorney’s Office, the Federal Bureau of Investigation, and the Missing Child Center Hawaii. The networking and sharing fostered at the meeting leads to improved coordination and collaboration among victim assistance agencies as well as the CVCC.

• **Automated Victim Notification System (aka VINE, SAVIN).** The Branch was involved in a multi-jurisdictional effort to establish an automated system that would notify victims of the change in status (e.g., release from prison, parole hearing) of their offender. Notification is a method to increase safety for crime victims. The system is operational under the Department of Public Safety (PSD). Branch staff currently serves on the SAVIN Governance Committee.

• **Hawaii Coalition Against Human Trafficking (HCAHT).** Branch staff participates in the HCAHT meetings and supports the Department of the Attorney General in its role as lead agency for the HCAHT. The purpose of HCAHT is to work collaboratively to identify, investigate, and prosecute trafficking cases; provide services to victims of trafficking; and increase public awareness of human trafficking. Members share updates regarding the status of human trafficking investigations as well as resources available to victims.

• **State Opioid Task Force.** In July 2017, Hawaii’s Governor launched a Statewide Opioid Action Initiative; a comprehensive statewide strategy to prevent and address the abuse and misuse of opioids and other drugs in Hawaii. The initiative is
collaborative effort led by the Department of Health (DOH). Participating agencies include: the Department of the Attorney General, Department of Human Services Med-QUEST Division, Department of Public Safety Narcotics Enforcement Division, the county police departments, and numerous other community groups. Currently, the strategy identifies six main areas of focus, which includes: Treatment Access; Prescriber Education; Data Informed Decision Making; Prevention and Public Education; Pharmacy-Based Interventions; and Support Law Enforcement and First Responders. Operational working groups were established where members are responsible for providing feedback and developing action items under their respective focus area. Branch staff actively participates on the “support law enforcement and first responders” working group.

- **State Victim Assistance Academy (SVAA).** The Branch received a three year grant from the Office of Victims of Crime (OVC) to develop and implement the Hawaii State Victim Assistance Academy (HSVAA) by October 2021. The HSVAA will provide victim service advocates with the core training and support necessary to deliver high-quality victim services that meet the unique needs of victims of crime in Hawaii. The Branch convened the Hawaii State Training Committee (HSTC) to plan for and implement the HSVAA. The HSTC is comprised of representatives from the police, prosecutors, and nonprofit victim service agencies across the State. In its first year, the branch staff facilitates monthly meetings with the HSTC to develop the curriculum and structure of the HSVAA.
D. PLAN FOR COLLECTING DATA

The BJA Justice Assistance Grant Program Performance Measures will be applied to projects as appropriate for the activities being conducted. In concert with the JAG’s identified performance measures, the SAA will use JAG Project Effectiveness Model (PEM) with its subgrantees. The PEM was developed with the assistance of BJA, and it ensures that grant applications have a logical link between problem statement, goals, objectives, project activities, budget, and performance measures. In this manner, projects can report whether, or to what extent, objectives were accomplished and performance measures were achieved. The subgrantee project directors submit progress reports every six months. Collection of this data, in conjunction with other monitoring efforts including site visits, will enable the SAA to report on the applicable performance measures as well as obtain and report information on other accomplishments.

The SAA will also submit quarterly reports to BJA through its online Performance Measurement Tool (PMT). Once sub-award contracts are executed, the SAA, through the PMT, will assign each subgrantee a unique user login and password. The SAA, on behalf of the subgrantee, will pre-populate requested information and pre-select the appropriate performance indicators. The subgrantees’ project director or designated staff will then be responsible to log onto the PMT database and submit reports on a quarterly basis. The subgrantees deadline to submit reports to the SAA are as follows:

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<th>Quarter Ending:</th>
<th>Reports Due:</th>
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<tr>
<td>September 30</td>
<td>October 15</td>
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<tr>
<td>December 31</td>
<td>January 15</td>
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March 31        April 15
June 30        July 15

A semi-annual report from the subgrantees is due on January 15 and July 15. The semi-annual report includes the following questions:

1. What were your major accomplishments during this reporting period?
2. What goals and objectives were accomplished during this reporting period, as they relate to your grant application?
3. Describe the project activities, as stated in your application that occurred during the reporting period.
4. Please report on all performance indicators, as stated in your application.
5. What problems/barriers did you encounter, if any, within the reporting period that prevented you from reaching your goals or milestones?
6. Is there any assistance that CPJAD can provide to address any problems/barriers identified?
7. Are you on track to fiscally and programmatically complete your program as outlined in your grant application?
8. What major activities are planned for the next 6 months?
9. Based on your knowledge of the criminal justice field, are there any innovative programs/accomplishments that you would like to share with CPJAD?
10. Based on your knowledge, are there any gaps/needs you see in the criminal justice system that should be addressed?

Once reports are submitted, the SAA will review the data and submit a report to BJA.
Additionally, the SAA will ensure that any law enforcement agency receiving sub awarded JAG funding will submit quarterly accountability metrics data related to training on use of force, racial and ethnic bias, de-escalation of conflict, and constructive engagement with the public that officers have received. All current members of a law enforcement task force funded with JAG are required to complete BJA’s Center for Task Force Integrity and Leadership trainings online every four years. The certificate of completion is kept on file at the Department of the Attorney General.